

Appendix 2

Pilot with BRO in the Lenadoon NRA

At the Development Committee meeting of 10th December 2008, council agreed to work with BRO in an exploratory neighbourhood renewal partnership project. Piloted in the Lenadoon Neighbourhood Renewal area, the project would enable both organisations to deliver on their commitment to the NR action plan in a more integrated manner and then apply any lessons learned to other neighbourhood action plans.

Council involvement in the Neighbourhood Renewal pilot

In order to take forward the pilot approach with BRO, the following activities were undertaken:-

- A steering group was established in 2009 with participation from BRO/BCC (Snap unit) and representatives from the Lenadoon Neighbourhood Renewal Partnership. This was extended to include participation from other organisations for Phase 2.
- Analysis of the NR Action Plan was undertaken to identify priority areas and potential short/medium and long term actions for the area.
- Project proposals were developed, costed and agreed by the steering group for implementation in 2010.
- Development of objectives and performance indicators to both measure the impact of the projects, and the 'added value' of the BCC/ BRO partnership approach to the delivery of Neighbourhood Renewal at a local level. The purpose of this is to ensure that both good practice and lessons learned can be applied in the delivery of other neighbourhood renewal action plans in the future.

The Lenadoon Pilot has been developed and delivered in two phases.

Phase 1 implementation

- Phase 1 of the action plan was based on the delivery of four short-term community-led projects that were within the remit of BCC. This occurred through a process of 'cross departmental working' with key Council officers from the Development Department, the Department of Health and Environmental Services, and the Department of Parks and Leisure and the drafting of their collated information into four internal project plans. These included:
 1. An **Environmental event** on 15 March 2010 which focused on the delivery of an environmental awareness event, environmental clean-ups, and a targeted dog warden initiative.
 2. A **Community Safety project** involving the deployment of Roaming Wardens in the area from February-March 2010, a **Community Safety Information Day** on 8 March 2010, and the training of local youth workers.
 3. A **'Men Only' project** focusing on the delivery of an advice seminar on BCC sports grants which took place on January 2010, a 'Men's only' Health Day, and a mapping exercise of service provision in the area.
 4. An **Older Persons Project** focusing on the delivery of an information and advice day which took place on 23 March 2010.
- These projects were delivered within the council services own existing budgets, and through co-ordination, the services were aligned to the area. The initial estimation for project design, development and delivery of these four projects had been estimated to be a contribution of £20,000 in kind. This exercise was completed at the request of BRO to inform their decision making regarding their contribution to the overall initiative.

Phase 2

- BRO did not contribute financially to phase 1 of the pilot. Following the success of phase 1, BRO requested that BCC takes the lead in the submission of a funding application to access additional monies to roll out a 2nd phase of the pilot. BCC were asked to take lead responsibility for the administration of funding.
- Prompted by the on-going issues in the area, the steering group expanded its membership to include representatives from, NIHE, PSNI, HELM Housing, local councillors, local business community, local residents, local community representatives, SLIG and other BCC units/departments. This purpose was to talk about the key issues locally and to bring forward recommendations to address local problems.
- The potential funding available from BRO and the co-ordinating role and support of the council acted as a catalyst to enable other agencies to contribute to the pilot. To this end, a number of new initiatives were identified and agreed by the steering group. These include:-
 1. **An Environmental Project**- which will involve a series of community clean-up events and an environmental improvement project at Glencolin community house.
 2. **An Older Person's Project**- which will include a senior's advice day and delivery of a silver surfers training course.
 3. **A Men's Only project** and **Young People's Art Project**
 4. **An Environmental & Physical Improvement Scheme at Woodbourne Police Station and surrounding area**
- An application for funding of **£9,415** has been submitted to BRO for projects 1-3. A decision on funding is imminent and when the funding is secured the projects will commence their roll-out. These projects will be delivered by the NR Partnership.

Woodbourne Physical Improvement Scheme

- The largest project requiring additional funding and support is the **Woodbourne Physical Improvement scheme**. The physical improvement project aims to regenerate the area and enable the community to 'reclaim' an area that has been blighted by on-going ASB and serious degradation of the physical landscape.
- An application has been submitted to BRO for **£14, 585** to undertake physical development works to the Woodbourne site. The application is seeking funding to undertake the following works:-
 - Removal of boulders at the back of the police station
 - Removal of concrete plinths
 - Purchase of anti-ram bollards
 - Resurfacing of existing pathways
 - Intense clean-up of an area to the front of shops at Woodbourne Crescent which will include the removal of broken bollards and flower beds and some resurfacing works.
- An application has been submitted to BRO for funding of **£14, 585** towards the Woodbourne Improvement scheme.
- In addition to this, funding of **£8,000** has been secured through Community Safety for alley-gates to secure the area to the back of Woodbourne shops.
- A further **£5,000** has been made available through the Belfast Community Safety Partnership 'Tasking monies' which is administered through the Community Safety Unit and will contribute to the environmental improvements at Woodbourne...

- The PSNI are very supportive of the project and have agreed to complete a series of physical improvement works through their own budget. They have costed the works at approximately **£22,000**. The improvement works will be carried out on land at the back of Woodbourne Police Station which includes re-rendering of the wall, upgrade of CCTV and lighting and land-scaping.
- NIHE are also heavily involved and have agreed to complete work through their own budgets (costed at **£4,500**) to undertake land-scaping and tree-planting on their land.
- Helm Housing will be replacing a stretch of fencing at a cost of approximately **£3,000**; this will have an immediate impact on the improvement of the physical environment.

BCC project management unit have worked closely with the SNAP team on the Woodbourne scheme and costed the full scheme of works. Subject to funding approval from BRO, a total of **£57,085** will have been secured towards the implementation of the Woodbourne Physical Improvement Scheme.

Next steps

- The implementation of Phase 2 will commence as soon as BRO approves the funding application.
- The 'added value' of this partnership working approach and the success of the individual projects, and lessons learned will be evaluated at the end of the process.
- It is recommended that discussions should now take place with BRO regarding the roll-out of additional pilot approaches in other Neighbourhood Renewal areas.